



Cost-Benefit Analysis methodology

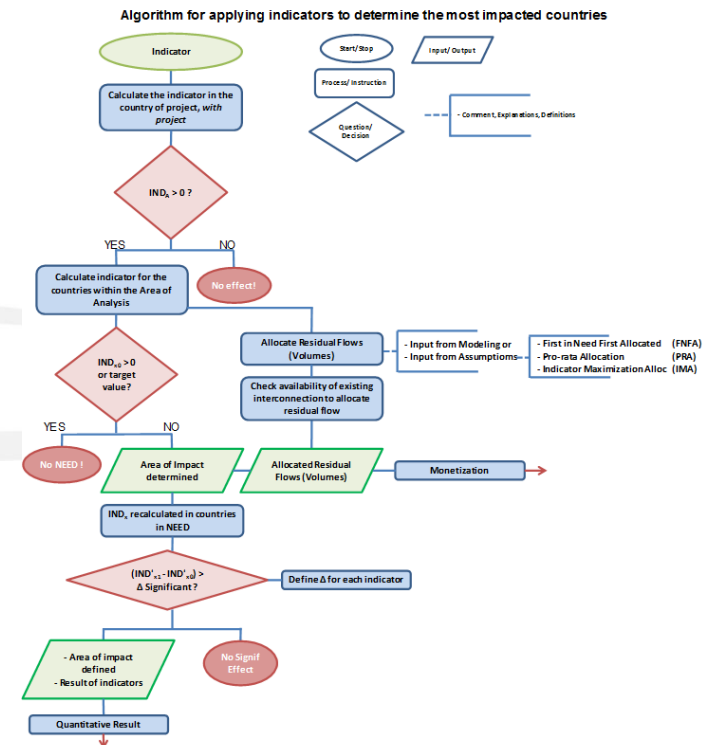
Test Case on the interim Economic Analysis

Adela Comanita & Adam Balogh
Advisers, System Development

Role of indicators in the CBA methodology

The algorithm for the identification of the available volumes to be distributed, as an alternative solution

- > Until the applicability of the targeted approach is fully ensured, the interim Economic Analysis to be used, is based on an Algorithm.
- > The Algorithm is built on the following principles:
 - Application of the indicators in the country where investment is built
 - Application of the indicators in the countries within the area of analysis
 - Identification of the most impacted countries considering the availability/need for the incremental volumes of gas released by a new infrastructure
 - Distribution of volumes between the most impacted countries based on the results of the indicators (as further input for monetization)



UGS/Pipeline –Case study in steps

I. Assumptions and Identification of the Projects – Identification of the infrastructure scenario

II. Identification of the Area of Analysis

III. Input data for the Quantitative Analysis

IV. The Quantitative Analysis

Step 1. Indicators in country A

Step 2. Identification of the surplus volumes to be distributed from country A to impacted countries

Step 4. Identification of countries “in need “ for additional volumes of gas

Step 5. Distribution of the daily surplus based on Pro-Rata Allocation

Step 6. Calculation of the annual distributed surplus volumes

Step 7. Recalculation of the indicators after distribution of volumes

V. Economic analysis

Calculation of saved costs in impacted countries

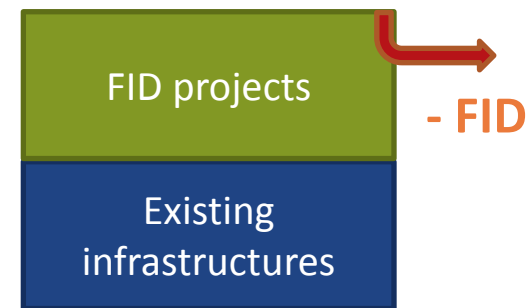
Economic cash flow and economic performance indicators

VI. Qualitative analysis

I. Assumptions and Identification of the Projects – Identification of the infrastructure scenario

| Existing infrastructure capacity | UGS | Pipeline |
|---|-------------------|-------------|
| Status | FID | FID |
| Construction Period | 4 years | 2 years |
| CAPEX | 600 mEUR | 80mEUR |
| OPEX | 3 % of CAPEX | |
| Commissioning Year (first full year of operation) | 2017 | 2015 |
| Depreciation period | 40 years - linear | |
| Pipeline Project | | x |
| Entry capacity to Country A | | 100 GWh/day |
| Exit capacity | | N/A |
| UGS | x | |
| UGS injection capacity | 110 GWh/day | |
| UGS withdraw capacity | 110 GWh/day | |
| | | |

The scenario “without the project” is considered by subtracting the project data from the cluster “Low infrastructure” which in this case is considered as scenario “with the project”



Low Infrastructure

II. Identification of the Area of Analysis

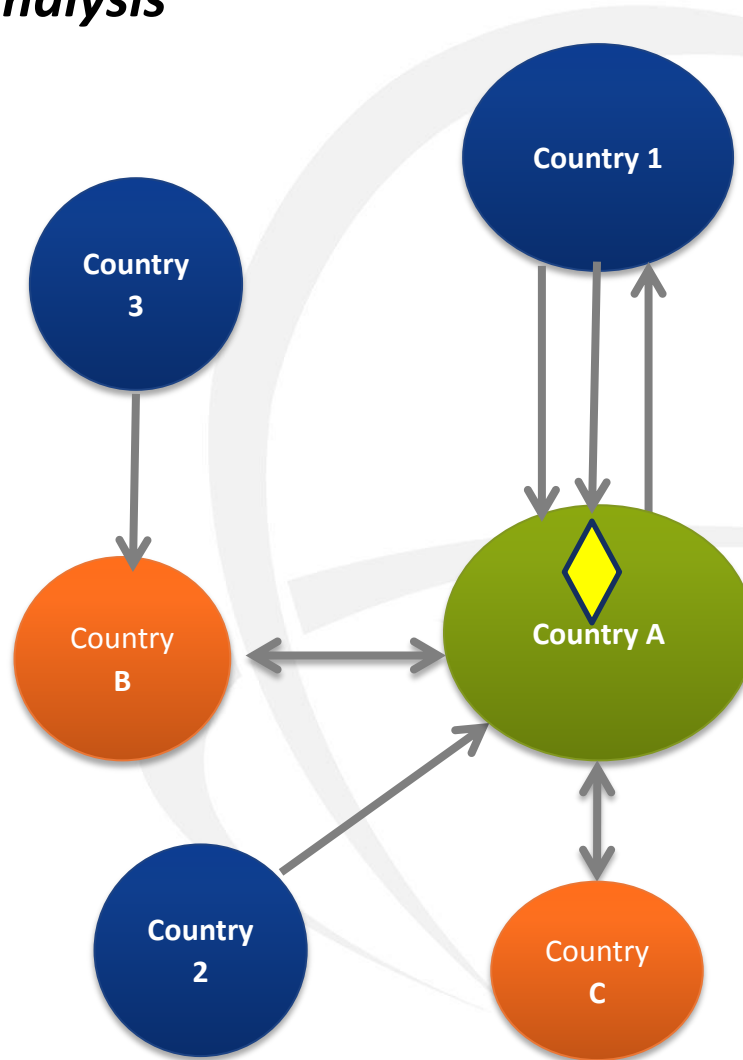
Based on the definition of the Area of Analysis in the Regulation

- > The country where the project is built
- > The neighbouring (directly connected) countries
- > **All others Member States significantly impacted by the project** – can only be defined based on the results the Quantitative Analysis

UGS Example



Area of analysis



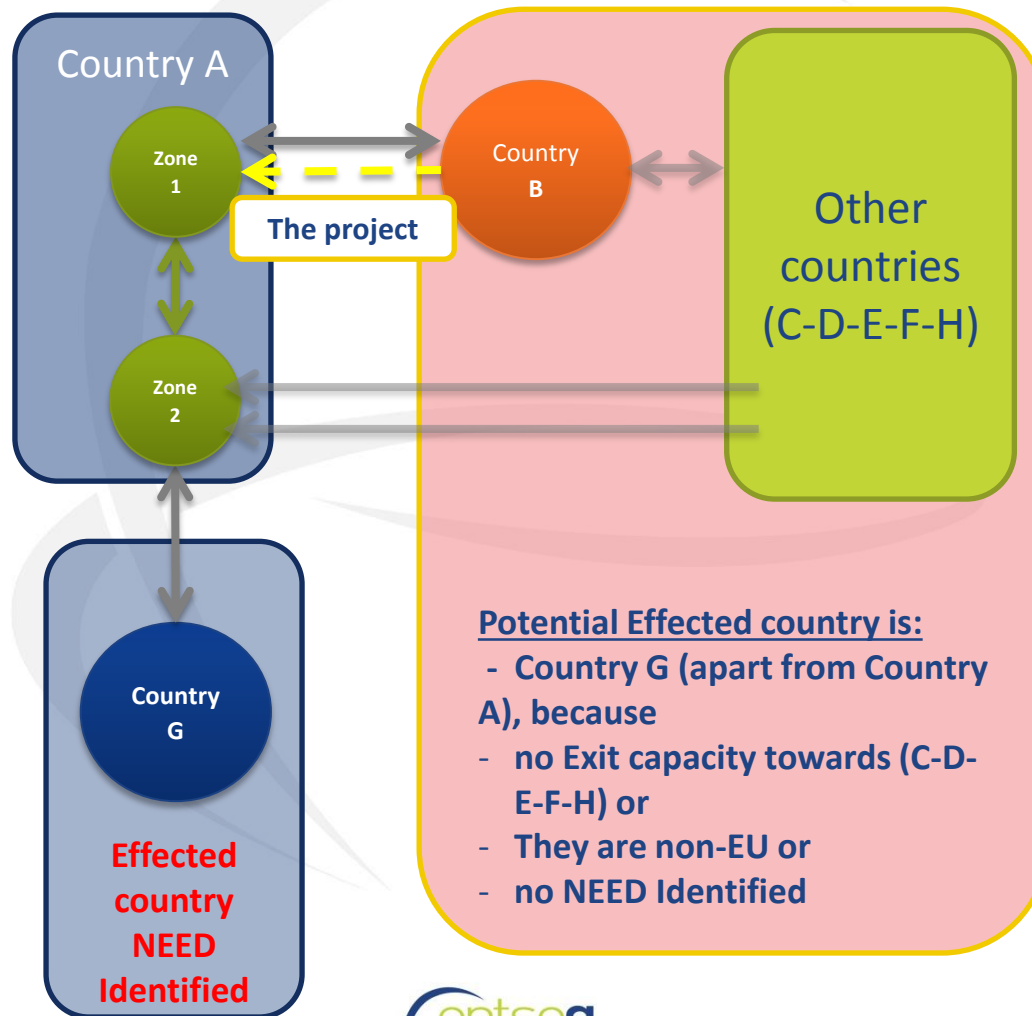
Potential Impacted countries are:

- Country C and Country B
- The other countries not impacted
- No « NEED » Identified for Country 1
- No Exit points for Country 2
- No Exit points from Country B to Country 3



Pipeline Example

Area of analysis



III. Input data for the Quantitative Analysis

The input data as a key to a PS-CBA...

- > Building the input data for the examined zones (countries) as provided in PS-CBA
- > The correct identification of the input data is of crucial importance for the PS-CBA
- > All the input data shall be considered from the ESW-CBA
- > Data tables are created based on the above presented analyzed countries – examples follow

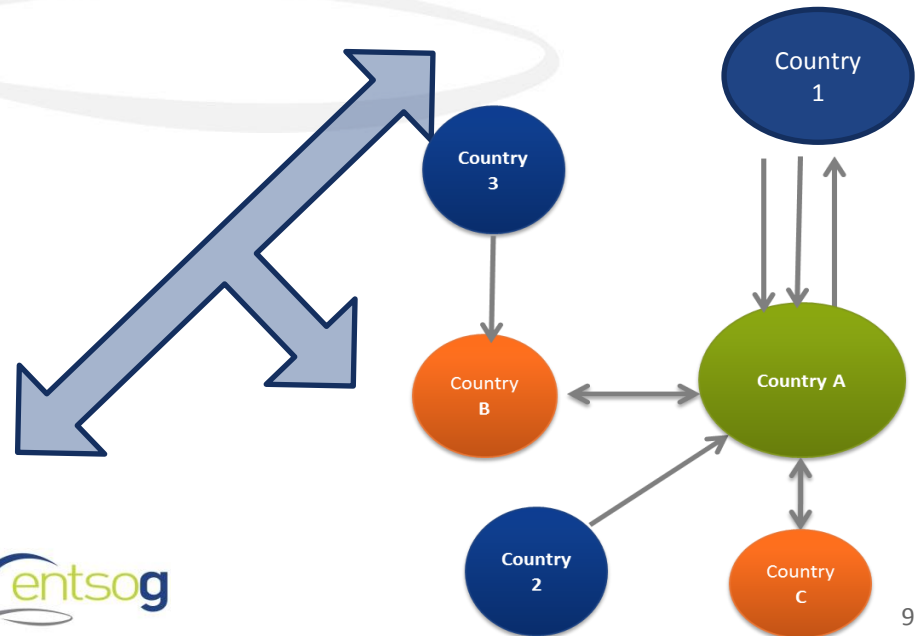
UGS Example



The input data for the analysis based on the identified area...

| GWh/d | | | Year | |
|--------------|---------------------|---------------------|------|------|
| Country | Input data | No | 2013 | 2017 |
| A | National Production | | 8 | 40 |
| | LNG | | 0 | 0 |
| | INJ (w/o) | | 40 | 40 |
| | WITH (w/o) | | 40 | 40 |
| | WITH max (w/o) | | 40 | 40 |
| | INJ (w) | | 40 | 150 |
| | WITH (w) | | 40 | 150 |
| | WITH max (w) | | 40 | 150 |
| | Dsa | | 50 | 75 |
| | Dwa | | 93 | 147 |
| | Dh | | 178 | 224 |
| | IP | 5 | 920 | 920 |
| | EX | | 680 | 680 |
| | B | National Production | | 0 |
| LNG | | | 0 | 0 |
| INJ | | | 24 | 24 |
| WITH | | | 24 | 24 |
| WITH max (w) | | | 24 | 24 |
| Dsa | | | 57 | 77 |
| Dwa | | | 106 | 140 |
| Dh | | | 140 | 140 |
| IP | | 2 | 190 | 190 |
| EX | | | 70 | 70 |

| C | National Production | | 0 | 0 |
|---|---------------------|---|-----|-----|
| | LNG | | 110 | 110 |
| | INJ | | 0 | 0 |
| | WITH | | 0 | 0 |
| | WITH max | | 0 | 0 |
| | Dsa | | 120 | 150 |
| | Dwa | | 160 | 210 |
| | Dh | | 240 | 310 |
| | IP | 2 | 190 | 190 |
| | EX | | 100 | 100 |

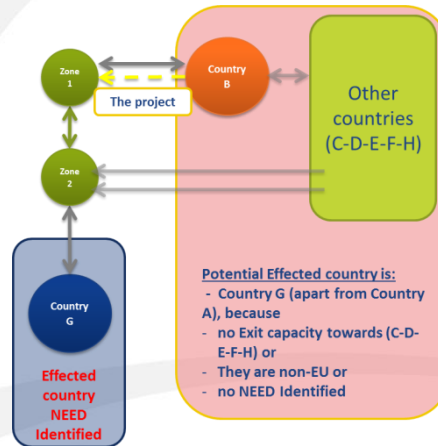


Pipeline Example



The input data for the analysis based on the identified area...

| | | 2013 | 2015 |
|--------------------------|--------------|---------|---------|
| Country A Zone 1 | | | |
| | NP - Annua | 550,0 | 500,0 |
| | NP - Daily | 1,5 | 1,4 |
| | Dh - Design | 2800,0 | 2850,0 |
| | Dwa | 1350,0 | 1350,0 |
| | Dsa | 500,0 | 500,0 |
| | UGS | 48500,0 | 48500,0 |
| | UGS/day | 132,9 | 132,9 |
| | Injection | 600,0 | 600,0 |
| | Withdrawa | 900,0 | 900,0 |
| | LNG | 400,0 | 400,0 |
| | # of lps w/o | 4,0 | 4,0 |
| | # of lps w | 4,0 | 5,0 |
| Border B | | | |
| EN | IP1 | 600,0 | 600,0 |
| EN | IP2 | 250,0 | 250,0 |
| EN | IP3 | 0,0 | 100,0 |
| EX | IP4 | 0,0 | 0,0 |
| Border C | | | |
| | | N/A | N/A |
| Border D | | | |
| EN | IP5 | 800,0 | 800,0 |
| Border E | | | |
| EX | IP6 | 700,0 | 700,0 |
| Border F | | | |
| | | N/A | N/A |
| Border Zone 1-2 | | | |
| EN | IP7 | 250,0 | 250,0 |
| EX | IP8 | 1000,0 | 1000,0 |
| Border Zone 2-G | | | |
| EN | IP8 | 200,0 | 200,0 |
| EX | IP9 | 800,0 | 800,0 |
| Direct Supply 1 | | | |
| EN | IP10 | 600,0 | 600,0 |
| Direct Supply LNG | | | |
| LNG | LNG1 | 400,0 | 400,0 |
| LNG | LNG2 | 0,0 | 0,0 |
| SEM EN w/o | | 2700,0 | 2700,0 |
| SUM EN w | | 2700,0 | 2800,0 |
| SUM EX | | 1700,0 | 1700,0 |
| SUM LNG | | 400,0 | 400,0 |



| Country G | | | |
|--------------------------|-------------|-------|-------|
| | NP - Annua | 0 | 0 |
| | NP - Daily | - | - |
| | Dh - Design | 2050 | 2150 |
| | Dwa | 1450 | 1550 |
| | Dsa | 950 | 1050 |
| | UGS | 43600 | 43600 |
| | UGS/day | 119,5 | 119,5 |
| | Injection | 250 | 250 |
| | Withdrawa | 300 | 300 |
| | LNG | 1425 | 1425 |
| | # of IPs | 3 | 3 |
| Border A Zone2 | | | |
| EN | IP9 | 200 | 200 |
| EX | IP8 | 400 | 400 |
| Border Other | | | |
| EN | IP41 | 80 | 80 |
| EX | IP42 | 350 | 350 |
| Direct Supply 3 | | | |
| EN | IP43 | 600 | 600 |
| Direct Supply LNG | | | |
| EN | LNG1 | 500 | 500 |
| EN | LNG2 | 300 | 300 |
| EN | LNG3 | 400 | 400 |
| EN | LNG4 | 400 | 400 |
| EN | LNG5 | 100 | 100 |
| EN | LNG6 | 200 | 200 |
| SUM EN | | 880 | 880 |
| SUM EX | | 750 | 750 |
| SUM LNG | | 1425 | 1425 |

IV. Quantitative Analysis – The algorithm

1) Indicators in Country A – with and without the project

$$SACB = \frac{\text{Min}(EX ; NP + \frac{N-1}{N} * IMP + LNG - INJ - Dsa)}{Dsa}$$

$$WACB = \frac{\text{Min}(EX ; NP + \frac{N-1}{N} * IMP + LNG + WITH - Dwa)}{Dwa}$$

$$DCB = \frac{\text{Min}(EX ; NP + \frac{N-1}{N} * IMP + LNG + WITH_{max} - Dh)}{Dh}$$

Where:

EX: Exit capacity after application of the lesser rule (to other EU and third countries) (GWh/day)

NP : Daily national production deliverability (GWh/day)

N: Number of entry IPs

IMP : Daily capacity of entry IP (from other EU and third countries) (GWh/day)

LNG : Daily send-out of LNG Terminal (GWh/day)

On the two sides of the border concerned

INJ: min(Injection capacity ; Working Gas Volume /183) (GWh/day)

WITH: The minimum between the daily Withdrawal capacity and daily average Working Gas Volume (GWh/day)

WITH_{max}: Withdrawal capacity (GWh/day)

Dh: High daily demand under Design Case (GWh/day)

Dsa: average summer demand (GWh/day)

Dwa: average winter demand (GWh/day)

As the steps for calculating the indicators (N-1; bi-directionality...) are the same, only the above three indicators which can be applied for the algorithm have been considered as example

UGS Example



The result of indicators in the first full year of operation with and w/o the project in Country A

| GWh/d | | | Year | |
|---------|---------------------|----|------|------|
| Country | Input data | No | 2013 | 2017 |
| A | National Production | | 8 | 40 |
| | LNG | | 0 | 0 |
| | INJ (w/o) | | 40 | 40 |
| | WITH (w/o) | | 40 | 40 |
| | WITH max (w/o) | | 40 | 40 |
| | INJ (w) | | 40 | 150 |
| | WITH (w) | | 40 | 150 |
| | WITH max (w) | | 40 | 150 |
| | Dsa | | 50 | 75 |
| | Dwa | | 93 | 147 |
| | Dh | | 178 | 224 |
| | IP | 5 | 920 | 920 |
| | EX | | 680 | 680 |

| Input data | 2017 |
|------------------|-------|
| Indicators (w/o) | |
| SACB | 8,81 |
| WACB | 4,55 |
| DCB | 2,64 |
| Indicators (w1) | |
| SACB | 7,35 |
| WACP | 4,63 |
| DCB | 3,04 |
| SACB Δ= (w-w/o) | -1,47 |
| WACPΔ = (w-w/o) | 0,07 |
| DCB Δ= (w-w/o) | 0,39 |

$$SACB = \frac{\text{Min}(EX ; NP + \frac{N-1}{N} * IMP + LNG - INJ - Dsa)}{Dsa}$$

$$WACB = \frac{\text{Min}(EX ; NP + \frac{N-1}{N} * IMP + LNG + WITH - Dwa)}{Dwa}$$

$$DCB = \frac{\text{Min}(EX ; NP + \frac{N-1}{N} * IMP + LNG + WITH_{max} - Dh)}{Dh}$$

As reflected within the example, only the SACB does not bring improvement for the indicator, therefore cannot be considered for defining the volumes to be distributed



Pipeline Example

The result of indicators in the first full year of operation with and w/o the project in Country A

$$SACB = \frac{\text{Min}(EX ; NP + \frac{N-1}{N} * IMP + LNG - INJ - Dsa)}{Dsa}$$

$$WACB = \frac{\text{Min}(EX ; NP + \frac{N-1}{N} * IMP + LNG + WITH - Dwa)}{Dwa}$$

$$DCB = \frac{\text{Min}(EX ; NP + \frac{N-1}{N} * IMP + LNG + WITH_{max} - Dh)}{Dh}$$

| Indic. | Yr. | Value | | |
|--------|-----|--------|--------|--------|
| | | w/o | w | Δ |
| SACB | 3. | 3,3198 | 3,4000 | 0,0802 |
| WACB | 3. | 0,9936 | 1,1529 | 0,1593 |
| DCB | 3. | 0,1671 | 0,2426 | 0,0754 |

| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 |
|--------------------------|---------|---------|---------|---------|---------|---------|
| Country A Zone 1 | | | | | | |
| NP - Annua | 550,0 | 0,0 | 500,0 | 8000,0 | 16000,0 | 23000,0 |
| NP - Daily | 1,5 | 0,0 | 1,4 | 21,9 | 43,8 | 63,0 |
| Dh - Design | 2800,0 | 2850,0 | 2850,0 | 2900,0 | 2900,0 | 2950,0 |
| Dwa | 1350,0 | 1350,0 | 1350,0 | 1400,0 | 1400,0 | 1400,0 |
| Dsa | 500,0 | 500,0 | 500,0 | 500,0 | 500,0 | 500,0 |
| UGS | 48500,0 | 48500,0 | 48500,0 | 48500,0 | 48500,0 | 48500,0 |
| UGS/day | 132,9 | 132,9 | 132,9 | 132,9 | 132,9 | 132,9 |
| Injection | 600,0 | 600,0 | 600,0 | 600,0 | 600,0 | 600,0 |
| Withdrawa | 900,0 | 900,0 | 900,0 | 900,0 | 900,0 | 900,0 |
| LNG | 400,0 | 400,0 | 400,0 | 900,0 | 900,0 | 900,0 |
| # of lps w/o | 4,0 | 4,0 | 4,0 | 4,0 | 4,0 | 4,0 |
| # of lps w | 4,0 | 4,0 | 5,0 | 5,0 | 5,0 | 5,0 |
| Border B | | | | | | |
| EN IP1 | 600,0 | 600,0 | 600,0 | 600,0 | 600,0 | 600,0 |
| EN IP2 | 250,0 | 250,0 | 250,0 | 250,0 | 250,0 | 250,0 |
| EN IP3 | 0,0 | 0,0 | 100,0 | 100,0 | 100,0 | 100,0 |
| EX IP4 | 0,0 | 0,0 | 0,0 | 0,0 | 200,0 | 200,0 |
| Border C | | | | | | |
| | N/A | N/A | N/A | N/A | N/A | N/A |
| Border D | | | | | | |
| EN IP5 | 800,0 | 800,0 | 800,0 | 800,0 | 800,0 | 800,0 |
| Border E | | | | | | |
| EX IP6 | 700,0 | 700,0 | 700,0 | 700,0 | 700,0 | 700,0 |
| Border F | | | | | | |
| | N/A | N/A | N/A | N/A | N/A | N/A |
| Border Zone 1-2 | | | | | | |
| EN IP7 | 250,0 | 250,0 | 250,0 | 250,0 | 250,0 | 250,0 |
| EX IP8 | 1000,0 | 1000,0 | 1000,0 | 1000,0 | 1000,0 | 1000,0 |
| Border Zone 2-G | | | | | | |
| EN IP8 | 200,0 | 200,0 | 200,0 | 200,0 | 200,0 | 200,0 |
| EX IP9 | 800,0 | 800,0 | 800,0 | 800,0 | 800,0 | 800,0 |
| Direct Supply 1 | | | | | | |
| EN IP10 | 600,0 | 600,0 | 600,0 | 600,0 | 600,0 | 600,0 |
| Direct Supply LNG | | | | | | |
| LNG LNG1 | 400,0 | 400,0 | 400,0 | 400,0 | 400,0 | 400,0 |
| LNG LNG2 | 0,0 | 0,0 | 0,0 | 500,0 | 500,0 | 500,0 |
| SEM EN w/o | 2700,0 | 2700,0 | 2700,0 | 2700,0 | 2700,0 | 2700,0 |
| SUM EN w | 2700,0 | 2700,0 | 2800,0 | 2800,0 | 2800,0 | 2800,0 |
| SUM EX | 1700,0 | 1700,0 | 1700,0 | 1700,0 | 1900,0 | 1900,0 |
| SUM LNG | 400,0 | 400,0 | 400,0 | 900,0 | 900,0 | 900,0 |

In the third year (2015), the project is improving the result of the indicator in Country A in each season, therefore it can be considered for defining the volumes to be distributed

IV Quantitative Analysis – The algorithm

2) Indicators within the Area of Analysis – without the project – identifying potential NEED for additional volumes of gas

- > The indicators have to be calculated for all potentially impacted countries within the Area of Analysis. (*scenario without the project*)
- > The identification of the countries in NEED is based on the value of these indicators.
- > In case the value of the indicator in these countries is lower than the value of the indicator in Country A, a NEED is identified.
- > The countries in NEED are considered as the **Significantly Impacted Countries** by the project.

UGS Example



The result of indicators in the countries within the Area of Analysis

SURPLUS

A higher value in Country A, than w/o the project

| Input data | 2017 |
|-------------------------|-------|
| Indicators (w/o) | |
| SACB | 8,81 |
| WACB | 4,55 |
| DCB | 2,64 |
| Indicators (w1) | |
| SACB | 7,35 |
| WACB | 4,63 |
| DCB | 3,04 |
| SACB $\Delta = (w-w/o)$ | -1,47 |
| WACB $\Delta = (w-w/o)$ | 0,07 |
| DCB $\Delta = (w-w/o)$ | 0,39 |

&

NEED

A lower value in Country B and Country C, than in Country A, where the project is built

| Indicators (w/o) B | |
|--------------------|-------|
| SACB | -0,08 |
| WACB | -0,58 |
| DCB | -0,15 |

| Indicators (w/o) C | |
|--------------------|-------|
| SACB | 0,37 |
| WACB | -0,02 |
| DCB | -0,34 |

e.g.:
4,63 > -0,02

The values of the SURPLUS and the NEED vary from one year to another one.

Each indicator for each season (summer, winter, design case) can reflect different situations

Pipeline Example



The result of indicators in the countries within the Area of Analysis

SURPLUS

A higher value in Country A, than w/o the project

| Indic. | Yr. | Value | | | Alloc. Test |
|--------|-----|--------|--------|----------|----------------|
| | | w/o | w | Δ | |
| SACB | 3. | 3,3198 | 3,4000 | 0,0802 | Alloc Possible |
| WACB | 3. | 0,9936 | 1,1529 | 0,1593 | Alloc Possible |
| DCB | 3. | 0,1671 | 0,2426 | 0,0754 | Alloc Possible |

NEED

A lower value in Country G, than in Country A, where the project is built

| Value | Need | |
|--------|------|-----|
| | | w/o |
| 0,7895 | NEED | |
| 0,7500 | NEED | |
| 0,6877 | NEED | |
| 0,6110 | NEED | |
| 0,6110 | NEED | |
| 0,5410 | NEED | |
| 0,5172 | NEED | |
| 0,4999 | NEED | |
| 0,4516 | NEED | |
| 0,4516 | NEED | |
| 0,4062 | NEED | |
| 0,3636 | NEED | |
| 0,1276 | NEED | |
| 0,1008 | NEED | |
| 0,0752 | NEED | |
| 0,0508 | NEED | |
| 0,0274 | NEED | |
| 0,0051 | NEED | |

&

e.g.:
3,4 > 0,6877

*The values of the SURPLUS and the NEED vary from one year to another one.
Each indicator for each season (summer, winter, design case) can reflect different situations*

IV. Quantitative Analysis – The algorithm

3) Identifying the daily/annual surplus volumes to be allocated*

- > Based on the improvement of the indicators in Country A, volumes can be calculated, and surplus volumes can be distributed to countries in NEED.
- > The increase of the value of each indicator in Country A, reflects potential surplus volumes, which can be allocated to countries in NEED.
- > When calculating the surplus volumes, the value of the indicator in Country A *with the project* should not become lower than the value of the same indicator *w/o the project*. The difference between the two indicator results (*with and w/o the project*), defines the surplus volume, as shown in the examples on the following slides.
- > Annual allocated volumes are to be generated based on the following formula, deriving from the daily volumes:

$$V_y = (CB_s * 183) + CB_w * (182 - 14) + (CB_h * 14)$$

Where:

CB_s is the allocated surplus under the Average Summer day

CB_w is the allocated surplus under the Average Winter day

CB_h is the allocated surplus under the High Daily Demand day





UGS Example

Identifying the surplus volumes to be allocated

No distribution for summer, as UGS decreases the result of the SACB indicator

| | | 2017 |
|-----------|--|-------|
| Country A | Volume distribution DCB per day (GWh/d) | 109,8 |
| | Volume distribution WACB per day (GWh/d) | 110,0 |

$$\rightarrow (CB_h * 14)$$

$$\rightarrow CB_w * (182 - 14)$$

| | | 2017 |
|---|--|----------|
| Volume distribution DCB per year (GWh/d) | | 1.537,8 |
| Volume distribution WACB per year (GWh/d) | | 18.598,1 |

Technically done, with an Excel function (Goal Seek).

Generate a value for the daily volume, that brings the value of the indicator (with the project) to the initial value (w/o the project)

20.135,9 GWh distributed volumes for 2017

Pro Rate Allocation utilized, which is defined by the ratio between the NEEDs in the effected countries.

| | | 2017 |
|--|--|-----------|
| Total volumes distributed to country B per year (GWh/year) | | 10.574,44 |
| Total volumes distributed to country C per year (GWh/y) | | 9.561,45 |



Pipeline Example

Identifying the surplus volumes to be allocated

| Indic. | Yr. | Value | | | Alloc. Test | Avail. Volume/day (GWh) | |
|--------|-----|--------|--------|----------|----------------|-------------------------|----------|
| | | w/o | w | Δ | | | |
| SACB | 3. | 3,3198 | 3,4000 | 0,0802 | Alloc Possible | 100,0000 | 3,3198 |
| WACB | 3. | 0,9936 | 1,1529 | 0,1593 | Alloc Possible | 100,0000 | 0,9936 |
| DCB | 3. | 0,1671 | 0,2426 | 0,0754 | Alloc Possible | 100,0000 | 0,167149 |



$$V_y = (CB_s * 183) + CB_w * (182 - 14) + (CB_h * 14)$$

$$36.500_{year\ 3} = (100_{CBs} * 182) + [100_{CBw} * (183 - 14)] + (100_{CBh} * 14)$$



Technically done, with an Excel function (Goal Seek).

Generate a value for the daily volume, that brings the value of the indicator (with the project) to the initial value (w/o the project)

36.500 GWh distributed volumes for the third year

As only one country is impacted, all the volumes go to country G, thus no distribution pattern had to be considered (no difference)

UGS Example



Output of the quantitative analysis

4) Recalculation of indicators after distribution

| Country | Input data | 2017 |
|---------|-----------------------------------|-------|
| A | Indicators after distribution | |
| | SACB | 7,35 |
| | WACP | 4,55 |
| | DCB | 2,64 |
| B | Indicators after distribution | |
| | SACB | n.a |
| | WACB | -0,16 |
| | DCB | 0,23 |
| C | Indicators (w after distribution) | |
| | SACB | n.a |
| | WACB | 0,22 |
| | DCB | -0,16 |

| Indicators | Value of Indicator | | | Available volumes/day | Distribution of volumes/year | Value of the indicator after distribution |
|------------------|--------------------|------|-------|-----------------------|------------------------------|---|
| | w/o | w | ↗ | | | |
| | Values for 2017 | | | GWh/d | GWh/y | |
| Country A | | | | | | |
| SACB | 8,81 | 7,35 | -1,46 | na | na | n.a |
| WACB | 4,55 | 4,63 | 0,08 | 110,05 | 18589,13 | 4,55 |
| DCB | 2,64 | 3,04 | 0,40 | 109,84 | 1537,76 | 2,64 |
| Country B | | | | | | |
| SACB | -0,08 | | na | n.a | n.a | n.a |
| WACB | -0,58 | | 0,42 | 58,17 | 9830,69 | -0,16 |
| DCB | -0,15 | | 0,38 | 53,13 | 743,75 | 0,23 |
| Country C | | | 0,00 | | | |
| SACB | 0,37 | | n.a | n.a | n.a | n.a |
| WACB | -0,02 | | 0,25 | 51,88 | 8767,44 | 0,22 |
| DCB | -0,34 | | 0,18 | 56,71 | 794,01 | -0,16 |

The value of indicators after distribution, in country A remains as initially (w/o); for country B and C the value of indicators after distribution has been improved

V. Economic Analysis

1) *Input data for the Economic Analysis*

- > The purpose of the Economic Analysis is to calculate economic performance indicators to reflect the societal value of a project in monetary terms.
- > This reflection is done by calculating different "layers" of saved costs for each impacted country, as described in the PS-CBA document.
- > The calculated potential saved costs:
 - from CO2 emissions
 - of fuel after switching to gas within the electricity mix
 - swing value as difference of gas price between two periods: injection and withdrawal – UGS specific
 - from avoiding disruption – no cost of disruption/unit of energy available

V. Economic Analysis

1) Input data for the Economic Analysis – saved cost approach

| Price | Year | | | | | | | | | | | |
|------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----|-----------|-----------|
| | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | ... | 2035 | 2036 |
| CO2 price/tonne - EUR | 3,7 | 6,3 | 9,0 | 11,6 | 14,3 | 16,9 | 19,6 | 22,2 | 23,0 | | 33,3 | 33,3 |
| Natural Gas - EUR/GWh | 25.275,2 | 26.539,0 | 27.802,7 | 28.055,5 | 28.308,2 | 28.561,0 | 28.813,7 | 29.066,5 | 29.268,7 | | 31.594,0 | 31.594,0 |
| Oil - EUR/GWh | 43.573,0 | 47.058,8 | 50.544,7 | 50.849,7 | 51.154,7 | 51.459,7 | 51.764,7 | 52.069,7 | 52.278,9 | | 54.466,2 | 54.466,2 |
| Steam Coal - EUR/GWh | 11.346,6 | 10.802,9 | 10.259,2 | 10.325,4 | 10.391,6 | 10.457,8 | 10.524,0 | 10.590,2 | 10.609,1 | | 10.873,8 | 10.873,8 |
| Swing value for the UGS (EUR/GWh) | | | | | 1.520,0 | 1.520,0 | 1.520,0 | 1.520,0 | 1.520,0 | | 1.520,0 | 1.520,0 |
| Disruption cost (EUR/GWh) | 500.000,0 | 500.000,0 | 500.000,0 | 500.000,0 | 500.000,0 | 500.000,0 | 500.000,0 | 500.000,0 | 500.000,0 | | 500.000,0 | 500.000,0 |
| Risk of Occurance | 5% | 5% | 5% | 5% | 5% | 5% | | | | | | |

UGS Example



2) Substitution of Fuels and the Saved Cost "layers" for Country B

| Input data | 2017 | |
|--|------------------|-----------|
| Allocated natural gas for the country per year (GWh) | 10.574,44 | |
| Possibly Substituted - 66,6% of the production | | |
| Coal | 5.333,3 | |
| Oil | 13.333,3 | |
| Lignite | 2.666,7 | |
| To be substituted - in the order of pollution | | |
| Coal | 5.333,3 | |
| Oil | 5.241,1 | |
| Lingnite | | |
| New fuel mix, including gas for substitution (GWh) to generate given electricity amount | | |
| Coal | 3.809,5 | |
| Oil | 18.448,6 | |
| Lignite | 5.714,3 | |
| Natural Gas | 10.574,4 | OK |
| Emission of the new fuel mix (t) after substitution | | |
| Coal | 100.105,90 | |
| Oil | 396.645,45 | |
| Lignite | 160.317,59 | |
| Natural Gas | 164.785,23 | |
| Cummulated new emission | 821.854,2 | |
| Saved CO2 emission (t) | 176.281,6 | |
| Saved CO2 emission cost (mEUR/yr) | 2,5 | |
| Cost of fuels before substitution (mEUR) | 1.457 | |
| Cost of fuels after substitution (mEUR) | 1.342 | |
| Saved costs of fuels (mEUR) | 115 | |
| Saved costs of swing (mEUR) | 16 | |
| Total saved costs country C (mEUR) | 133,6 | |

The total saved costs/year will be considered as input data for the economic cash flow

UGS Example



2) Substitution of Fuels and the Saved Cost "layers" for Country C

| Input data/year | 2017 | |
|--|--------------------|-----------|
| Allocated natural gas for the country per year (GWh) | 9.561,45 | |
| Possibly Substituted - 66,6% of the production | | |
| Coal | 6.666,7 | |
| Oil | 16.666,7 | |
| Lignite | 3.333,33 | |
| To be substituted - in the order of pollution | | |
| Coal | 6.666,67 | |
| Oil | 2.894,8 | |
| Lignite | | |
| New fuel mix, including gas for substitution (GWh) to generate given electricity amount | | |
| Coal | 4.761,9 | |
| Oil | 27.631,5 | |
| Lignite | 7.142,9 | |
| Natural Gas | 9.561,45 | OK |
| Emission of the new fuel mix (t) after substitution | | |
| Coal | 125.132,38 | |
| Oil | 594.078,21 | |
| Lignite | 200.396,99 | |
| Natural Gas | 148.999,36 | |
| Cummulated new emission | 1.068.606,9 | |
| Saved CO2 emission (t) | 179.062,7 | |
| Saved CO2 emission cost (mEUR/yr) | 2,6 | |
| Cost of fuels before substitution mEUR | 1.821 | |
| Cost of fuels after substitution EUR | 1.808 | |
| Saved costs of fuels (mEUR) | 13 | |
| Saved costs of swing | 14,53 | |
| Total saved costs country C (mEUR) | 30,49 | |

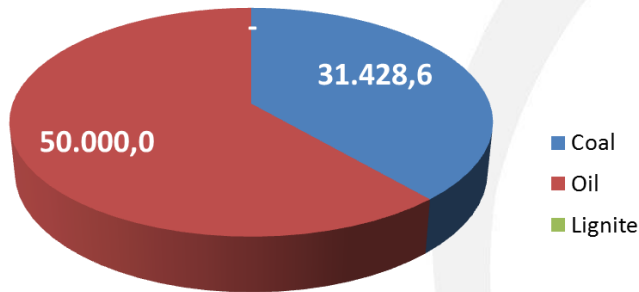
The total saved costs/year will be considered as input data for the economic cash flow

Pipeline Example



2) Substitution of Fuels and the Saved Cost "layers" for Country G

Electricity generation mix of Country G - more polluting fuels (GWh/y)

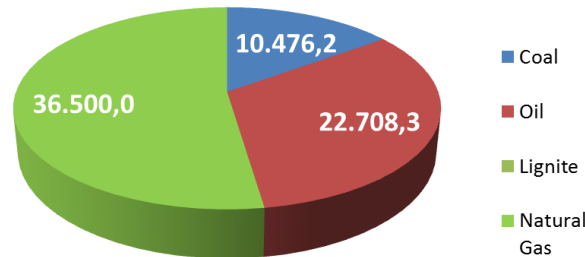


Cummulated emission (t CO₂) – 1.900.875

Substitution with the allocated volumes of more polluting fuels is possible, in the order of their pollution/GWh. (36.500 GWh/2015)

| Physical Constant | kg/TJ | kg/GWh |
|-------------------|-----------|--------|
| Gas | 56.100,0 | 15.583 |
| Coal | 94.600,0 | 26.278 |
| Oil | 77.400,0 | 21.500 |
| Lignite | 101.000,0 | 28.056 |

Electricity generation mix of Country G - more polluting fuels (GWh/y)



Saved CO₂ cost:
 5.114.046 EUR/2015
 5.242.336 EUR/2017
Change in fuel costs:
 579.603.396 EUR/2015*
 -85.987.131 EUR/2017

Cummulated emission (t CO₂) – 1.332.313

* Results change each year, as previous steps change – The whole Time Horizon matters

Pipeline Example Continued



2) Substitution of Fuels and the Saved Cost "layers" for Country G

- > It is of crucial importance to acquire the cost of disruption /unit of energy data
- > For the sake of example (without reference to any source), 500.000 EUR/GWh has been considered.
- > Cost of disruption /unit of energy and chance of occurrence has not been set within the methodology – external data needed!

| | 2015 |
|---|----------------------------|
| Disruption Scenario | 14-days Full Supply 1 to A |
| Unsupplied Gas (GWh/ 14days full disrupt) | 8.400,00 |
| Substitutable from new infrastructure (during disruption) | 14x100GWh/d=1.400 GWh |
| Avoided cost if occurs EUR | 700.000.000,00 |
| Chance of occurrence | 5% |
| Avoided cost EUR/ year | 35.000.000,00 |

UGS Example



3) The Economic Cash Flow and aggregating the results

| Input data | | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 20..... | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 |
|--------------------------|--------------|----------------|----------------|----------------|----------------|---------------|---------------|---------------|---------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| | | 0 | 1 | 2 | 3 | 4 | 5 | 6 | | 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| Investment cost | mEUR | 150 | 150 | 150 | 150 | | | | | | | | | | | |
| O&M costs | mEUR | | | | | 18 | 18 | 18 | | 18 | 18 | 18 | 18 | 18 | 18 | 18 |
| Replacement costs | mEUR | | | | | | | | | | | | | | | |
| Residual value | mEUR | | | | | | | | | | | | | | | -300 |
| Total costs | | 150 | 150 | 150 | 150 | 18 | 18 | 18 | | 18 | 18 | 18 | 18 | 18 | 18 | -282 |
| Saved costs country B | | | | | | 133,56 | 135,01 | 139,10 | | 136,88 | 136,35 | 135,83 | 135,30 | 134,77 | 134,24 | 134,24 |
| Saved costs country C | | | | | | 30,49 | 38,24 | 29,41 | | 19,52 | 18,82 | 18,12 | 17,43 | 16,73 | 16,03 | 16,03 |
| Total saved costs | | | | | | 164,05 | 173,25 | 168,51 | | 156,40 | 155,17 | 153,95 | 152,72 | 151,50 | 150,27 | 150,27 |
| Net benefits | | -150,00 | -150,00 | -150,00 | -150,00 | 146,05 | 155,25 | 150,51 | | 138,40 | 137,17 | 135,95 | 134,72 | 133,50 | 132,27 | 432,27 |
| SDR | 4,50% | | | | | | | | | | | | | | | |
| Output data | | | | | | | | | | | | | | | | |
| ENPV (m EUR) | € 1.120,72 | | | | | | | | | | | | | | | |
| ERR | 18% | | | | | | | | | | | | | | | |
| B/C ratio | 3,31 | | | | | | | | | | | | | | | |
| NPV costs | € 630,16 | | | | | | | | | | | | | | | |
| NPV benefits | € 2.087,96 | | | | | | | | | | | | | | | |

The project has a positive societal value : ENPV>0, ERR>SDR, B/C>1

Note: For simplicity, this table does not reflect the whole time horizon (for the applicability see also see Excel Case study)

Pipeline Example



3) The Economic Cash Flow and aggregating the results

Results presented throughout the steps on the previous slides

| | | | | | | | |
|--|---------------|---------------|---------------|----------------|----------------|----------------|-----------------|
| Saved CO2 emission cost (EUR/yr) | | | | 5,114,046.43 | 357,807.46 | 5,242,336.02 | 6,532,139.26 |
| Saved fuel cost (EUR/yr) | | | | 579,603,395.90 | -18,626,854.69 | -85,987,130.67 | -175,192,240.04 |
| Avoided cost EUR/ year | | | | 35,000,000.00 | 35,000,000.00 | 35,000,000.00 | 35,000,000.00 |
| Monetary Analysis | | | | | | | |
| CAPEX (mEUR) | | € 40,000,000 | € 40,000,000 | | | | |
| OPEX (mEUR) | | | | € 2,400,000 | € 2,400,000 | € 2,400,000 | € 2,400,000 |
| Residual Value (EUR) | | | | | | | € -70,000,000 |
| Total Costs (EUR/yr) | € - | € 40,000,000 | € 40,000,000 | € 2,400,000 | € 2,400,000 | € 2,400,000 | € -67,600,000 |
| Saved Costs Country G | | | | € 619,717,442 | € 16,730,953 | € -45,744,795 | € -133,660,101 |
| Saved Costs Country ... - no other country in this example | | | | | | | |
| Total Saved Costs (EUR/yr) | € - | € - | € - | € 619,717,442 | € 16,730,953 | € -45,744,795 | € -133,660,101 |
| Net Benefits (EUR/yr) | € - | € -40,000,000 | € -40,000,000 | € 617,317,442 | € 14,330,953 | € -48,144,795 | € -66,060,101 |
| SDR | 4.500% | 4.500% | 4.500% | 4.500% | 4.500% | 4.500% | 4.500% |
| Discounted Net Benefits | € - | € -38,277,512 | € -36,629,198 | € 540,953,178 | € 12,017,383 | € -38,633,841 | € -50,727,270 |
| ENPV | € 388,702,741 | | | | | | |
| ERR | 231% | | | | | | |
| EB/C ratio | 14.4 | | | | | | |
| NPV costs | € 29,038,500 | | | | | | |
| NPV benefits | € 417,741,240 | | | | | | |

Economic Performance Indicator results not completely meaningful without reflecting the whole time horizon of 20 years of operation for the analysis

VI. Qualitative Analysis for UGS



Conclusions

- > The UGS project built in country A has impacted countries B and C as follows:
 - It has created a new source of supply for country B and enhanced security of supply, considering that country B has access to only two sources and it has not other local facilities as National production or LNG
 - Due to the project built in country A, country C has access to a new source and the security of supply is increased due to the fact that this country has access to only one source.
 - Both countries has increased the sustainability, considering the saved costs CO2 emissions
 - The security of supply considering the cost perspective, is enhanced due to the swing value of the UGS
 - By increasing SoS for both countries, the market integration of these countries is increased and also the competition, considering the new sources of supply and the available volumes to cover the winter and peak demand.

The quantitative and monetary analysis have proved the societal value of the project, all the general criteria have been proved and also the specific criteria (SoS, sustainability, market integration, competition)



Thank You for Your Attention

Adela Comanita and Adam Balogh
Advisers, System Development

ENTSOG -- European Network of Transmission System Operators for Gas
Avenue de Cortenbergh 100, B-1000 Brussels

EML: Adela.Comanita@entsog.eu and Adam.Balogh@entsog.eu

WWW: www.entsog.eu